

PRACTICE STANDARD NO. 120

Effective January 1, 2026

VALUATION CONCLUSIONS AND VALUATION REPORTS

SCOPE OF WORK STANDARDS

1. Scope of Work consists of review, inquiry, analysis, and independent corroboration of significant relevant information of the business, its industry, and any other factors relevant to the valuation and necessary to achieve a credible and properly supported Valuation Conclusion. It is the responsibility of the Valuator to determine the appropriate Scope of Work for a particular engagement to render a credible and properly supported Valuation Conclusion and this involves professional judgment.
2. The following Scope of Work Standards apply to all three levels of Valuation Conclusions (Comprehensive, Estimate, and Calculation). (For guidance relating specifically to each of Comprehensive, Estimate and Calculation Valuation Conclusions, refer to Practice Bulletin No. 3¹).
3. At a minimum, the Scope of Work for a Valuation Conclusion must consist of the following items set out in **bold** characters. “*Explanatory comments*” provide additional guidance.
 - A. **The Valuator must obtain a written engagement agreement containing clear instructions and the terms of the engagement, including the expected Scope of Work and level of Valuation Conclusion to be provided.** (*Explanatory comments*: the fundamental terms of the engagement typically include the specific assets, liabilities or interest being valued, the valuation date, the purpose and intended use and users of the valuation, the expected Scope of Work, any anticipated limitations to the Scope of Work, any other anticipated limitations or restrictions, the basis on which fees will be charged, the responsibilities of the parties involved, and engagement timing. Any subsequent significant changes to the terms of engagement must be documented and agreed to in writing.)
 - B. **The work must be adequately planned, properly executed, and performed with due care and an objective state of mind.**

¹ The three levels of Valuation Conclusions are differentiated by the depth of work performed by the Valuator.

- C. **The work must be performed by a person or person(s) having adequate technical training and proficiency in business valuation concepts, principles and techniques to competently value the subject of the valuation. If assistants are employed, they must be properly supervised.**
- D. **The Valuation Conclusion must be based on sufficient and appropriate information given the intended purpose and intended user(s).** (*Explanatory comments:* paragraph 3 Q below sets out the requirements for supporting significant inputs and assumptions.)
- E. **The Valuator must assess the reliability of external sources and tools, such as opinions of other experts or specialists (e.g., real estate appraisers), artificial intelligence, or other sources of data or technology.** (*Explanatory comments:* the Valuator must use professional judgment to assess any external sources or tools that they rely upon to form their Valuation Conclusion. As appropriate under the circumstances, this assessment might involve the investigation and corroboration of the information extracted from the source. Alternatively, the Valuator should consider the source's reputation, competence, relevance, quality, and objectivity. Paragraph 3 S below sets out additional requirements for when the Valuator is considering the necessity of engaging a specialist or relying upon the work of a specialist hired by the client.)
- F. **The Valuator must consider the extent to which the Scope of Work has been limited. If any scope limitations are significant to a degree that they jeopardize the credibility of the Valuation Conclusion, the Valuator must not render a Valuation Conclusion.** (*Explanatory comments:* A scope limitation is any limitation on the nature and extent of the Valuator's work, including any limitation in review, inquiry, analysis, or independent corroboration of significant relevant information of the business, its industry, and any other factors relevant to the valuation and necessary to achieve a credible and properly supported Valuation Conclusion. Determining whether a scope limitation exists, and how significant it is, is a matter of professional judgment. Scope limitations might exist for every level of Valuation Conclusion (Comprehensive, Estimate, Calculation). A scope limitation occurs when significant relevant information is denied by the client or some other party or otherwise unavailable to the Valuator, limiting the ability of the Valuator to perform an appropriate Scope of Work. A scope limitation might also occur if the Valuator considers the quality of the information to be inadequate and/or unreliable. Examples of potentially significant scope limitations include, but are not limited to: unavailable financial statements, unavailable data or key documents, or an inability to speak to management about relevant aspects of the business.)
- G. **A quality review process must be applied to ensure that the valuation has been performed in accordance with the Practice Standards and the Code of Ethics.** (*Explanatory comments:* This process includes the application of professional skepticism and review and challenge of key judgments in the valuation.

A quality review process might include peer review performed by a Valuator with sufficient appropriate expertise, and/or other internal quality review processes.)

- H. **Obtain a sufficient understanding of the subject of the valuation (e.g., shares, units).** (*Explanatory comments:* to obtain this sufficient understanding, interviews with key management might be conducted, along with a review of documentation such as: articles of incorporation, share certificates stating the features and/or terms and conditions of the various classes of shares, and/or summaries thereof.)
- I. **Obtain a sufficient understanding of the underlying business operations and other information relevant to the valuation.** (*Explanatory comments:* this requirement pertains to entity-specific non-financial information, such as: ownership, history of the business, relevant capital transactions, key management, divisions or segments, product and/or services offerings, geographical scope of operations, impacts of regulation, material agreements or contracts.)
- J. **Obtain sufficient financial information to appropriately understand the subject being valued, including past results, future prospects and present financial position.** (*Explanatory comments:* such information will typically include relevant historical and current financial statements, corporate income tax returns, and future oriented financial information such as budgets, forecasts and projections, if available. For example, this might include obtaining an understanding of specific assets, liabilities, working capital, operating cash flows, capital structure, and other significant balances.)
- K. **Obtain a sufficient understanding of the relevant industry(ies) in which the underlying business operates.** (*Explanatory comments:* such information might include:
- Critical success factors;
 - Competitors and their respective market shares;
 - Industry regulations;
 - Industry projections and forecasts;
 - New developments or trends;
 - Environmental, social and governance (ESG) or other sustainability issues or opportunities;
 - Trading volumes, prices and financial and valuation ratios of guideline public companies; and
 - Guideline market transactions.)
- L. **Obtain sufficient information relating to the general economic conditions affecting the underlying business operations as at the Valuation Date.** (*Explanatory comments:* such information might consist of interest rates, inflation rates, employment rates and other general economic indicators, as applicable.)

- M. **Obtain relevant prior or current valuations or indicators of value of the business or the subject of the valuation.** (*Explanatory comments:* such information might consist of valuations by other Valuers or analysts, market trading prices, equity transaction details, formal offers involving the subject being valued, etc.)
- N. **Determine the appropriate premise of value and basis of value.** (*Explanatory comments:* The premise of value (e.g., going concern) is an assumption regarding the circumstances that might be applicable to the subject valuation. The basis of value, also known as the standard of value, is the definition of value used in the valuation (e.g., “Fair Market Value”). The appropriate premise and basis of value is selected by the Valuator using professional judgment and will depend on the purpose and intended use of the valuation. However, the premise of value and/or the basis of value that will be appropriate in the circumstances might be established by legislation, a trier of fact, or a contractual agreement. Refer to *Practice Bulletin No. 2* for definitions of several internationally agreed basis of value terms.)
- O. **Determine the appropriate valuation approach(es) and valuation method(s) to be employed.** (*Explanatory comments:* valuation approach(es) include the income, market or cost approaches. The valuation methods – also called methodologies– will vary depending on the selected valuation approach(es) such as discounted cash flow, capitalized cash flow, adjusted net assets, etc. Valuers must consider all valuation approaches and methods that are relevant and appropriate in the circumstances, regardless of the level of Valuation Conclusion (Comprehensive, Estimate, or Calculation). Professional judgment is required to select approaches and methods that are appropriate in the particular circumstances. Valuers are not required to use more than one approach or method to reach a Valuation Conclusion, particularly when the Valuator has a high degree of confidence in the appropriateness of a single approach and method given the facts and circumstances of the valuation engagement. However, use of more than one valuation approach or method might provide the Valuator with additional support for the reasonableness of the Valuation Conclusion reached. Valuers should document in the Valuation Report or in their working papers the reasons that any relevant and appropriate approaches and methods were not used. Refer to *Practice Bulletin No. 2* for definitions of several internationally agreed business valuation approaches, methods and techniques.)
- P. **Determine and apply an appropriate and reliable valuation model.** (*Explanatory comments:* a valuation model is a quantitative tool used to collect inputs, perform mathematical calculations, and provide outputs used in the development of a Valuation Conclusion. The Valuator must determine that the valuation model used is appropriate for the purpose and intended use of the valuation and is mathematically and technically accurate (e.g., appropriately applying valuation theory). The Valuator must apply professional judgment in the selection and use of valuation models, the

application of inputs used, the design of calculations, and the assessment of outputs of the models.)

- Q. Determine appropriate inputs and assumptions. Inputs and assumptions must be reasonable and appropriate for the intended purpose and intended use(s) of the Valuation Conclusion. Regardless of the level of Valuation Conclusion, significant inputs and assumptions must be supported. Significant inputs and assumptions that cannot be supported must be disclosed as a scope limitation.** (*Explanatory comments:* significant inputs and assumptions are those that could have a significant impact on the Valuation Conclusion and therefore require a higher Scope of Work by the Valuator. Determining which inputs and assumptions are significant is necessarily a matter of professional judgment, which should be made in light of the facts and circumstances of the valuation engagement. The Valuator must use professional skepticism when considering reliance on assumptions provided by their client.)
- R. Consider and document the reasonableness and appropriateness of the overall Valuation Conclusion.** (*Explanatory comments:*
- i. When performing reasonability tests of the Valuation Conclusion, the Valuator must consider the availability of market-based data relevant to the valuation. For example, if valuation metrics for somewhat comparable assets or transactions are available, they must be considered in the reasonability testing of the Valuation Conclusion, although not required to be used directly for arriving at the Valuation Conclusion.
 - ii. If the Valuator has considered multiple valuation approaches or methods and they have resulted in different indications of value, the Valuator should compare, analyze and document how the Valuator arrived at the Valuation Conclusion considering these differing indicators of value.)
- S. Consider the necessity of relying upon the work of a specialist. Prior to engaging a specialist or relying upon the work of a specialist hired by the client, the Valuator must obtain reasonable support that it is appropriate to rely on the specialist.** (*Explanatory comments:* the Valuator might determine that there is a significant input to the valuation that requires specialized knowledge or expertise which the Valuator may not possess. Examples of specialists include: real estate appraisers, engineers, equipment appraisers, actuaries, etc. Engaging the work of a specialist might require agreement from the client or disclosure to the client. If the Valuator determines that it is appropriate to obtain the assistance of a specialist, the Valuator should obtain reasonable support concerning the specialist's independence and objectivity, and their reputation for competence. The appropriateness and reasonableness of the assumptions and methods used by the specialist are the responsibility of the specialist. The Valuator may accept the specialist's judgment and work in this regard unless apparent deficiencies are identified.)

- T. **Consider obtaining client representations in writing and, if possible, representations in writing from management or other representatives of the business.** (*Explanatory comments:* such representations should be in letter format, and would normally include a general representation that the client/management:
- i. Has reviewed a draft copy of the Valuation Report;
 - ii. Understands the purpose and uses of the Valuation Report;
 - iii. Understands the valuation concepts and methodologies adopted;
 - iv. Confirms any significant inputs they have provided to the Valuator and which the Valuator is relying upon; and
 - v. Does not have any information or knowledge not shared with the Valuator which would reasonably be expected to significantly affect the Valuation Conclusion.)

September 23, 2025